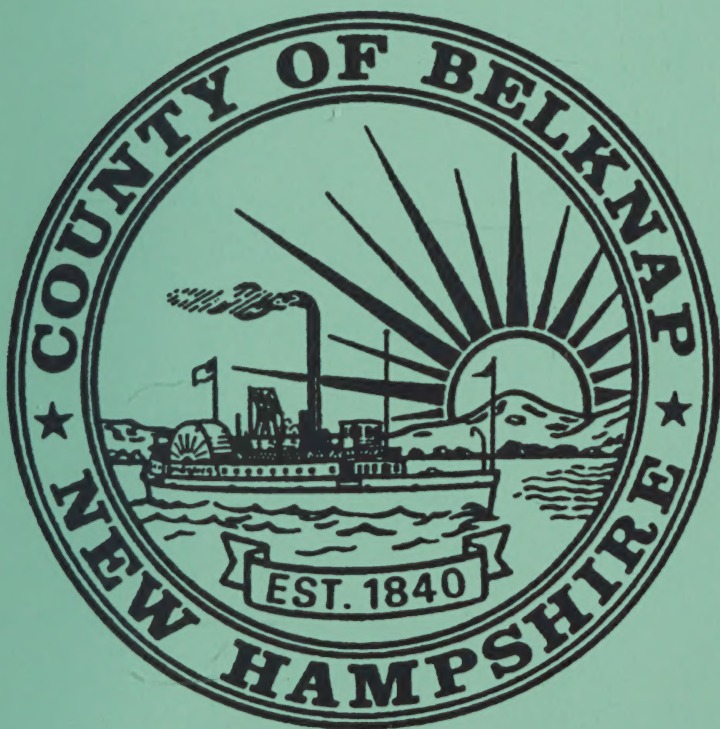


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ANNUAL REPORT
of the
COMMISSIONERS
of the
COUNTY OF BELKNAP



For the Year Ending
December 31, 1994

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1994 Slate of Belknap Officers

COMMISSIONERS

Norman C. Marsh, Chairman • Gilford
Edwin I. Chertok, Vice-Chairman • Laconia
Mark E. Thurston, Clerk • Sanbornton

COUNTY TREASURER

Robert E. Corbin • Belmont

COUNTY ATTORNEY

Lauren J. Noether • Tilton

SHERIFF

Stephen G. Hodges • Meredith

CLERK OF SUPERIOR COURT

Dana W. Zucker • Gilford

JUDGE OF PROBATE

Christina M. O'Neill • Laconia

REGISTER OF PROBATE

Estelle J. Dearborn • Laconia

DEPUTY REGISTER OF PROBATE

Cheryl Nadeau • Laconia
(Resigned 11/1/94)
Lorraine V. Robie
(Appointed Acting Deputy Register
of Probate 11/2/94)

REGISTER OF DEEDS

Rachel M. Normandin • Laconia

DEPUTY REGISTER OF DEEDS

Judith A. Livernois • Sanbornton

SUPERINTENDENT DEPARTMENT OF CORRECTIONS

Walter R. Newcomb • Centre Harbor

ADMINISTRATOR OF THE NURSING HOME

Robert M. Chase • Laconia

COUNTY MEDICAL REFEREE

Paul Appleton, M.D. • Gilford

COUNTY FINANCE DIRECTOR

Philip P. Daigneault • Laconia

HUMAN SERVICES ADMINISTRATOR

Carol N. Schonfeld • Concord

SUPERINTENDENT OF BUILDINGS & GROUNDS

D. William Jenkins • Thornton

COUNTY CHAPLAINS

Reverend Madelyn Klose

Reverend Roger Bilodeau

Reverend Nelson Boucher

1994
Belknap County Convention
(Legislative Delegation)

District No. 1	CENTRE HARBOR & MEREDITH Carl Johnson David Lawton
District No. 2	NEW HAMPTON, SANBORNTON & TILTON Thomas Salatiello Robert LaFlam
District No. 3	BELMONT Thomas Cain Robert Hawkins
District No. 4	GILFORD Richard Campbell William Hauck
District No. 5	ALTON, GILMANTON & BARNSTEAD Alice Ziegra Paul Golden Linda Smith
District No. 6	NEW HAMPTON, SANBORNTON, TILTON, BELMONT, GILFORD, ALTON, GILMANTON & BARNSTEAD Gordon Bartlett
District No. 7	LACONIA (Elected At-Large) Thomas Rice Ralph Rosen Niel Young Robert Turner Glenn Dewhirst Robert Holbrook
EXECUTIVE COMMITTEE:	Gordon E. Bartlett Alice S. Ziegra David M. Lawton Thomas G. Cain Robert G. Holbrook Ralph J. Rosen Thomas B. Salatiello

Report of the Belknap County Commissioners

1994 IN REVIEW

During the past year, The Belknap County Commissioners have dealt with the following:

A comprehensive review of all departments concerning their current and future space needs requirements. This was accomplished with the assistance from many residents of Belknap County, our departments' heads and their employees and members of the delegation. Their help in objectively looking at and recommending changes to relieve space constraints offered the commissioners some insights and remedies for both the long and short term. We publicly thank all those who participated, and a special note of thanks to Alan MacRae of Belmont and Wes Colby of Laconia who chaired these meetings.

Upon conclusion of the Space Needs Committee's findings these same people were asked to serve on a Buildings Committee. Their task was to review the current physical plant of the county's properties, and make recommendations to the Commissioners for potential construction and/or renovations of the existing County Nursing Home.

This project is still underway. We are happy to advise the delegation that upon the recommendations of the Building Committee, the Commissioners have awarded the consulting phase of this project to an architectural firm that has tremendous experience in dealing with the "Best-Use" and replacement projects regarding county operated nursing homes. We look forward to their proposal early in 1995.

The Commissioners successfully completed the necessary negotiations with all three of the county's unions, i.e. The Jail, County Nursing Home and the Sheriff's Department. We are pleased these contracts were able to be secured for the next three years. These contracts offer the county and its employees a greater degree of predictability and results in considerable cost containment specially in healthcare, that ultimately save the county taxpayer's dollars.

The Commissioners' and Departments' Heads involvement in the New Hampshire Association of Counties and the National Association of Counties were successful in obtaining additional Medicaid monies from the Federal Government. With assistance from the Department of Health and Human Service, Dr. Harry Bird, and Governor Stephen Merrill, New Hampshire's ten counties received \$6 million dollars to help reduce the additional costs incurred by County operated nursing homes. Belknap County's share was \$381,000.00. This money was used to directly reduce the amount of County Taxpayer's monies needed to historically operate our nursing home facility. We look forward to the continuation of these federal funds in future years.

A new security system was installed in the Courthouse in the Fall of 1994. The commissioners' concerns for the safety and welfare of its employees as well as the general public was a major factor in their decision to make the building secure. The commissioners do regret, however, the inconvenience the new security system has caused its employees and public.

In general, Belknap County had a busy year. We, The Commissioners, are very pleased with the results of this year. We look forward to having even greater success in continuing to manage the costs of county government while at the same time serving the needs of the residents of Belknap County.

The Commissioners wish to thank all of its employees for their dedication and cooperation over the past year. We look forward in the new year to working with Department Heads in problem solving and meeting the daily challenges they face.

Respectfully submitted,

NORMAN C. MARSH, Chairman

EDWIN I. CHERTOK, Vice-Chairman

MARK E. THURSTON, Clerk

**Belnap County Convention
(Legislative Delegation)
County Courthouse, Laconia, NH 03246**

**MINUTES OF MEETING
February 7, 1994**

The meeting was called to order at 7:05 p.m. at the Belnap County Courthouse by Chairman Bartlett. In attendance were Reps. Bartlett, Cain, Dewhirst, Golden, Hauck, Hawkins, Holbrook, Johnson, Laflam, Lawton, Rice, Rosen, Salatiello, Smith, Turner, Young and Ziegler. Absent was Rep. Campbell.

Chairman Bartlett opened meeting to subcommittee reports from their respective chairmen.

COMMISSIONERS BUDGET: With Rep. Golden reporting . . .

The County Finance Director detailed the \$18,000 expenditure in comm. legal fees (largely due to costs of negotiation of County employees contract).

Commissioner Marsh noted that the feasibility study for the privatization of certain county operations was budgeted at \$2,000 but that no specific details of the plan had been made. Rep. Salatiello noted that the County could do a fine job performing this study ourselves and save the expense of \$2,000.

FINANCE BUDGET:

With an overall increase of 2.75%, there were no questions asked by Delegation.

ATTORNEY BUDGET:

With an overall increase of 1.51%, there were no questions asked by Delegation.

REGISTRY OF DEEDS BUDGET:

B. Daignault reporting for Rachel Normandin . . . Discussed budget items for the Laser/Optical Scanning system: 2 Pubic access terminals to allow access of registry data to members of the public. Also indicating this was phase 3 of 5-year plan put in place in lieu of additional building space.

Rep. Holbrook questioned effect of '\$2.00 surcharge on copies' legislation that was recently enacted by the legislature, specifically urging an increase in budgeted income figures for the registry from \$425,000 to \$450,000. Rep. Salatiello asked if the Commissioners recommended implementing this surcharge and requested that the clerk examine the minutes of the meeting where Commissioners discussed this before the delegation.

SHERIFF'S DEPARTMENT BUDGET:

Rep. Rice reporting that line item 1-4140-0907 Investigative Equipment was for the purchase of a laptop computer for field work was only major change.

H.O.C. & JAIL BUDGET:

No major changes reported, no questions were asked by the delegation.

COURTHOUSE MAINT. BUDGET: Rep. Golden reporting . . .

Commissioner Thurston indicated that ADA compliance required the expense for elevator repairs as well as Handicap lift installation.

Rep. Hawkins questioned 1-4160-0903 Oil Tank Replacement line item. Comm. Marsh indicated that this included furnace changeover and refinishing.

HUMAN SERVICES BUDGET:

No major changes reported.

OUTSIDE AGENCIES: Rep. Holbrook reporting . . .

Rep. Hauck questioned \$19,000 cut in cooperative extension budget. Rep. Holbrook indicated that grants available to them and a change in rental arrangement (less costly space lease) were factors considered by the subcommittee. Rep. Hauck indicated concerns that a lower cost lease might not be found that is suitable.

Rep. Laflam urged that the Mental Health budget item should be fully funded.

Rep. Johnson reported Economic Development Council report stating that BCEDC will have rural lending potential of up to \$2 million to lend for economic development locally. Also that donors are scarcer now — more economic development organizations demand more programs and funding. Unemployment dropped, 700 jobs saved, 160 new manufacturing jobs created, hospitality/tourist industry jobs hold great potential. Rep. Young questioned where 700 jobs had been saved. Eliza Leadbeater, executive director, reported that Aavid Engineering, Allen Rogers and Star Specialty were where the jobs were saved primarily. Rep. Young stated he supports the lower level of funding recommended by the subcommittee. Rep. Johnson noted that the BCEDC has worked as close as possible with Laconia's Economic Development Director.

FIRE DISPATCH: Rep. Turner for Chairman Campbell

No questions were asked by the delegation.

NURSING HOME: Rep. Dewhirst reporting . . .

Sick pay bonus line items were discussed as one of few changes in budget. For the space needs subcommittee: Commissioner Thurston indicated that the Nursing Home facility is sub-standard by many standards. Sixty-nine cents/dollar

grant money available now and nursing home improvements are on fast-track as money is available now.

Rep. Dewhirst noted that Bob Chase, director of the Nursing Home, would like to urge the delegation to vote to approve tonight the budget item #2-5100-0901 Mandated OBRA Automated Systems at \$5,385.00 which would provide upgrades for the homes' computer system. Rep. Hawkins moved and Rep. Golden seconded a motion to authorize the capital expenditure of \$5,385.00 for purposes of updating the Nursing Home computer system. Motion passed, v.v.

Rep. Hawkins moved and Rep. Turner seconded a motion to fund budget line item #2-5140-0335 Vocational Education at \$3,492.00. Motion passed, v.v.

JAIL: Rep. Rice urges delegation to approve purchase of new copier which includes grant reimbursement of \$2,850.00. Rep. Johnson moved and Rep. Ziegra seconded a motion to authorize expenditure of \$3,800.00 (#1-6100-0901) to purchase new copier provided that county is able to get grant reimbursement of \$2,850.00. Motion passed, v.v.

Chairman Bartlett opened discussion of county employee (nursing home/jail) contract negotiations with the county commissioners and recognized Dennis Parker, representative of the Employee Union Assoc.

Mr. Parker discussed the findings of Atty. Hall, the factfinder in the negotiations, discussed changes in county job conditions; and covered some of the history of the situation.

Chairman Bartlett then recognized Atty. Kidder representing the county in the negotiations:

Atty. Kidder noted several concerns that the commissioners have regarding these negotiations . . . during recent past these employees enjoyed a 21% increase in pay; there were 3 different bargaining units in past periods; the issue of retro-activity was clearly protested by Commissioners from start of negotiations; and noted that the 1993 budget would be deficit-funded if retro-active raises were enacted by the delegation.

Delegates discussed negotiations with commissioners, Atty. Kidder, Mr. Parker. No action was taken.

At 10:35 p.m. Rep. Hauck moved and Rep. Golden seconded to adjourn. Adjourned.

The next meeting of the County Delegation was set for Saturday, March 5th for purposes of an open hearing on the 1994 County Budget, and a final budget meeting approximately 1-week thereafter.

Respectfully submitted,

REP. DAVID M. LAWTON, Clerk
Belknap County Delegation

**Belknap County Convention
(Legislative Delegation)
County Courthouse, Laconia, NH 03246**

**MINUTES OF MEETING
March 5, 1994**

The meeting was called to order at 9:15 a.m. at the Belknap County Courthouse by Chairman Bartlett. In attendance were Reps. Bartlett, Cain, Campbell, Dewhirst, Hauck, Hawkins, Holbrook, Laflam, Lawton, Rice, Rosen, Salatiello, Smith, Turner, Young and Ziegler. Absent were Reps. Golden and Johnson.

Chairman Bartlett opened the meeting and moved directly to the Sheriff's budget as Sheriff Hodges has other commitments to attend to. No questions were asked from the delegation.

Next the Commissioner's Budget was considered: Rep. Salatiello stated that in his opinion the \$2,000 privatization study was unnecessary since the County could perform the necessary analysis internally without spending the proposed \$2,000. After discussion, Rep. Salatiello moved and Rep. Dewhirst seconded a motion to remove the \$2,000 from budget item #1-4100-0595. Passed, v.v.

Next the County Attorney's Budget was considered: after discussion, motion was made to accept the budget as presented. Passed, v.v.

Next the Registry of Deeds Budget was considered: After discussion, motion was made to accept the budget as presented. Motion passed, v.v. The delegation then discussed the merits of RSA 478:17-j (HB108 which became law in the 1993 session), which allows registry of deeds to charge a fee for using registry equipment which then remains in a dedicated registry equipment fund. Rep. Campbell clarified that the level is set by the registrar, up to \$2.00 and that the delegation votes only to adopt the provisions of this statute. Rep. Turner moved and Rep. Rice seconded a motion to adopt the provisions of RSA 478:17-j. On a roll call vote Reps. Cain, Dewhirst, Hauck, Hawkins, Holbrook, Laflam, Lawton, Rice, Rosen, Smith, Turner, Young and Ziegler voted "Yes". Reps. Campbell and Salatiello voted "No". Motion passed 11-2.

Next the Courthouse Budget was considered: After discussion, motion was made by Rep. Holbrook, seconded by Rep. Laflam, to accept the Courthouse Budget as presented. Passed, v.v.

Next the House of Corrections Budget was considered: No questions were raised by the delegation. Motion was made by Rep. Holbrook, seconded by Rep. Ziegler, to accept the H.O.C. budget as presented. Motion passed, v.v.

Next the Nursing Home Budget was considered: After discussion, motion

was made by Rep. Turner, seconded by Rep. Dewhirst, to accept the Nursing Home Budget as presented. Motion passed, v.v.

Chairman Bartlett suspended budget deliberations in order to allow an informational presentation to be made to the delegation from representatives of HealthLink.

After the presentation, the Human Services Budget was considered: After discussion, motion was made by Rep. Holbrook, seconded by Rep. Turner, to accept the Human Services Budget as presented. Motion passed, v.v.

Next, the Outside Agencies Budget was considered:

The Co-op Extension Service Budget was considered: After discussion, motion was made by Rep. Laflam, seconded by Rep. Hauck, to increase budget line item #1-8310-0001 Co-op extension services from \$100,000.00 to \$111,829.00 Discussion followed regarding the efforts of the co-op to reduce expenditures. Comm. Thurston noted that money may be available through commission grants for co-op programs.

Rep. Hawkins moved, seconded by Rep. Young, to amend the motion to set line item #1-8310-0001 at \$100,000.00. Rep. Hawkins urged that funding areas other than primary functions of essential personnel could be reduced. On a roll call vote Reps. Cain, Dewhirst, Hawkins, Lawton, Rice, Rosen, Young and Ziegler voted "Yes". Campbell, Hauck, Holbrook, Laflam, Salatiello, Smith and Turner voted "No". Motion was amended, 8-7. Amended motion was then adopted by 9-6 vote.

Motion was made by Rep. Campbell, seconded by Rep. Smith, to accept #1-8310-0002, Fire Dispatch, as presented. Motion passed, v.v.

Motion was made by Rep. Hawkins, seconded by Rep. Turner, to accept #1-8310-0003, Delegation Expense, as presented. Motion passed, v.v.

Motion was made by Rep. Turner, seconded by Rep. Hawkins, to accept #1-8310-0006, L. R. Mental Health, as presented. Motion passed, v.v.

Motion was made to accept #1-8310-0007, Airport Authority, as presented. Motion passed, v.v.

Motion was made to accept #1-8310-0009, CAP-Meals-On-Wheels, as presented. Motion passed, v.v.

Motion was made by Rep. Holbrook, seconded by Rep. Turner, to accept #1-8310-0010, CAP-Transportation, as presented. Motion passed, v.v.

Motion was made by Rep. Holbrook, seconded by Rep. Turner, to accept #1-8310-0011, CAP-Family Planning/Suppl. Food Pgm., as presented. Concerns were raised that family planning services are being offered at other local agencies. Rep. Young moved, seconded by Rep. Cain, that #1-8310-0011 be reduced to zero budget. On a roll call vote Reps. Cain, Dewhirst, Laflam, Lawton, Rosen and Young voted "Yes". Campbell, Hauck, Hawkins, Holbrook, Rice, Salatiello, Smith, Turner, and Ziegler voted "No". Motion failed 6-9. On the motion to accept #1-8310-0011 as presented, on a roll call Reps. Campbell,

Hauck, Hawkins, Holbrook, Lawton, Rice, Salatiello, Smith, Turner, and Ziegra voted "Yes". Cain, Dewhirst, Laflam, Rosen and Young voted "No". Motion passed 10-5.

Motion was made by Rep. Cain, seconded by Rep. Turner, to accept #1-8310-0012 CAP-Pre Natal Care as presented, set at \$0. After discussion motion passed, v.v.

Motion was made by Rep. Holbrook, seconded by Rep. Hawkins, to accept #1-8310-0014 Horizons Counseling as presented, set at \$0. Motion passed, v.v.

Chairman Bartlett noted that since Rep. Johnson was unable to attend the meeting, budget item #1-8310-0015, the Belknap County Economic Development Council, will be taken up for discussion at the next budget meeting of the delegation.

The next meeting of the Belknap County Delegation was set for Monday, March 14th, 7:00 p.m. at the County Courthouse, for purposes of discussing the county labor contract dispute.

The final vote on the county budget was set for Monday, March 21st, 7:00 p.m. at the County Courthouse.

At 12:50 p.m., Rep. Hauck moved, seconded by Rep. Ziegra, to adjourn. Meeting adjourned.

Respectfully submitted,

DAVID M. LAWTON, Clerk
Belknap County Delegation

**Belknap County Convention
(Legislative Delegation)
County Courthouse, Laconia, NH 03246**

**MINUTES OF MEETING
March 14, 1994**

The meeting was called to order at 7:10 p.m. at the Belknap County Courthouse by Chairman Bartlett. In attendance were Reps. Bartlett, Campbell, Dewhirst, Golden, Hauck, Hawkins, Holbrook, Laflam, Lawton, Rice, Rosen, Salatiello, Smith, Turner, Young and Ziegler. Absent were Reps. Cain and Johnson.

Chairman Bartlett recognized the county employee union representative for a presentation of additional information pertaining to the county contract negotiations. Among those facts presented were that the factfinder's report would save Belknap County money. After the presentation no questions were asked by the delegation.

Rep. Turner moved and Rep. Rice seconded a motion that the delegation turn down the factfinders report and instruct the Commissioners to go back to negotiations according to RSA 273A:12-III, IV.

Several members of the delegation raised questions about the process being followed by this motion. Rep. Young questioned when the last time was that the nursing home administration did not receive their annual raises. Rep. Hawkins responded that the administrators had been given a raise every year in recent years.

On a roll call vote Reps. Campbell, Dewhirst, Golden, Hauck, Holbrook, Lawton, Rice, Rosen, Turner and Ziegler voted "Yes". Reps. Hawkins, Laflam, Salatiello, Smith and Young voted "No". Motion passed 10-5.

The delegation was informed that the Gunstock budget request would be presented on the Monday, March 21st meeting of the delegation.

Rep. Rosen briefly spoke to the delegates about HB 1342, the bill regulating cable scrambling in New Hampshire, which was scheduled for House floor action in the week ahead. Rep. Rosen urged support for the "Ought to Pass" recommendation and the subsequent "Tabling" action to follow. Rep. Bartlett moved and Rep. Ziegler seconded a motion to support the recommendation of Rep. Rosen. Motion passed, 16-0.

The next meeting of the delegation was set for Monday, March 21st at 7:00 p.m. for the final vote on the budget. At 8:10 p.m. Rep. Turner moved and Rep. Golden seconded a motion to adjourn. Motion passed.

Respectfully submitted,

DAVID M. LAWTON, Clerk
Belknap County Delegation

**Belknap County Convention
(Legislative Delegation)
County Courthouse, Laconia, NH 03246**

**MINUTES OF MEETING
March 21, 1994**

The meeting was called to order at 7:10 p.m. at the Belknap County Courthouse by Chairman Bartlett. In attendance were Reps. Bartlett, Cain, Campbell, Dewhirst, Golden, Hauck, Hawkins, Holbrook, Johnson, Laflam, Lawton, Rice, Rosen, Salatiello, Smith, Turner, Young and Ziegra.

Chairman Bartlett began reviewing the 1994 county budget proposal and beginning with the Commissioner's Budget, moved through the budget department by department.

The proposed budgets for the **Commissioners, Finance, Attorney, Registry of Deeds, Courthouse and Human Services Departments** were each accepted as proposed and each adopted by a voice vote by the Delegation.

SHERIFF'S BUDGET:

A motion by Rep. Turner, seconded by Rep. Cain, to increase line item #1-4140-0550 (Extradition) of the Sheriff's Dept. budget to \$2,500.00. Passed with a v.v.

HOUSE OF CORRECTIONS BUDGET:

Rep. Hawkins moved and Rep. Turner seconded a motion to increase line items #1-6100-0130 and #1-6100-0232 by \$18,000.00. Motion passed, v.v.

NURSING HOME BUDGET:

Rep. Hawkins moved and Rep. Ziegra seconded a motion to decrease the Nursing Home budget by \$2,500.00. Motion passed, v.v.

OUTSIDE AGENCIES:

Cooperative Extension: Rep. Laflam moved and Rep. Hauck seconded a motion to fund the cooperative extension at \$108,743, which with the grants applied for will level-fund this agency. After discussion about alternate sources for grant money that may be available, a roll call was requested/seconded. On a roll call vote Reps. Cain, Campbell, Golden, Hauck, Holbrook, Johnson, Laflam, Lawton, Rosen, Salatiello, Smith and Turner voted "Yes". Reps Dewhirst, Hawkins, Rice, Young and Ziegra voted "No". Motion passed, 12-5.

The following outside agency budget items were passed with voice votes of the delegation with no changes discussed or moved: **Lakes Region Fire Dispatch, Delegation Expense, Conservation District, BCNH Transfer of Funds, Lakes Region Mental Health, Airport Authority, CAP-Meals-On-Wheels, CAP-Transportation, CAP-Family Planning and Horizons Counseling.**

CAP-Pre Natal Care: Rep. Ziegra moved and Rep. Hawkins seconded a motion to appropriate \$7,000.00 for line item #1-8310-0012 CAP-Pre Natal Care. Rep. Ziegra and Hawkins spoke supporting their motion. Motion passed, v.v.

Belknap County Economic Development Council: Rep. Ziegra moved and Rep. Turner seconded a motion to fund BCEDC at \$65,000.00. Rep. Ziegra spoke supporting her motion. Rep. Hawkins then moved and Rep. Young seconded a motion to amend the Ziegra/Turner motion to fund BCEDC at \$100,000.00. Rep. Johnson and Young spoke in favor of this amendment to fully-fund the BCEDC at \$100,000.00. Rep. Young noted that he had hopes that the BCEDC would be self-funding as was its original goal when the delegation created it.

On a roll call vote Reps. Cain, Campbell, Dewhirst, Hauck, Hawkins, Holbrook, Johnson, Laflam, Lawton, Rice, Rosen, Salatiello, Smith and Young voted "Yes". Golden, Turner and Ziegra voted "No". Amendment was adopted, 14-3. The amended motion was then adopted by voice vote.

Contingency: Rep. Campbell moved and Rep. Turner seconded a motion to remove line item #1-990-0001 (Contingency) from the budget, a decrease of \$50,000. After questions were asked of the Commissioners regarding this budget item a vote of the delegation was taken. Motion failed, v.v.

Gunstock: Rep. Young moved and Rep. Turner seconded a motion to postpone the Gunstock budget presentation until the day which is scheduled for a public hearing on the Gunstock budget. Motion passed, v.v.

Rep. Campbell then moved and Rep. Salatiello seconded a motion to remove the \$495,000.00 #1-7100-0001 from the County Budget with the understanding that Gunstock will become a supplemental budget to be voted on at a later date. Motion passed, v.v.

A hearing was set for the Gunstock supplemental budget request on May 9, 1994 at 7:00 p.m. at the County Courthouse.

Rep. Turner moved and Rep. Young seconded a motion to adopt the 1994 Belknap County Budget, as amended this date, authorizing General Fund expenditures in the amount of \$8,373,188.00 and Nursing Home expenditures in the amount of \$4,054,244.00, and that the Belknap County Treasurer be hereby authorized to raise by taxation the amount of \$7.1 million. Motion passed.

Rep. Turner then moved and Rep. Young seconded a motion that all monies appropriated for all line-items of the 1994 Belknap County Budget shall be non-transferable without prior approval of the Executive Committee or the full Delegation in accordance with RSA 24:14, except that the Commissioners are authorized to transfer funds within each department from line-item to line-item in an amount not to exceed \$2,500.00 on any given instance. A report of said transfers shall be submitted to the Delegation monthly. Motion passed.

Rep. Turner then moved and Rep. Young seconded a motion to authorize the Clerk to make such non-monetary changes to the budget as may be necessary to submit the final budget to the Department of Revenue. Motion passed.

At 8:50 p.m. Rep. Hawkins moved and Rep. Golden seconded a motion to adjourn. Adjourned.

Respectfully submitted,

DAVID M. LAWTON, Clerk
Belknap County Delegation

**Belknap County Convention
(Legislative Delegation)
County Courthouse, Laconia, NH 03246**

**MINUTES OF MEETING
May 9, 1994**

The Belknap County Delegation meeting was called to order by Chairman Bartlett at 7:10 p.m. at the County Courthouse, Laconia. In attendance were Reps. Bartlett, Cain, Campbell, Dewhirst, Golden, Hauck, Hawkins, Holbrook, Johnson, Laflam, Lawton, Rice, Rosen, Salatiello, Smith, Turner, Young and Ziegra.

Chairman Bartlett recognized John Vorel, Gunstock General Manager, who presented an overview of Gunstock's funding request which each member had received a detailed report on previously. The initial request for funding was \$375,000.00.

Mr. Vorel discussed the BUDGETARY GOALS of the Gunstock Area and the CAPITAL BUDGET ITEMS planned for the upcoming budget.

After questions from the delegation of Mr. Vorel, Chairman Bartlett opened the meeting for input from members of the public.

Jim Dodge of Tilton spoke in support of funding request by Gunstock.

Bill Cutillo, owner, Steele Hill Resort, spoke in support of funding request.

Jim Hughes, Meredith Selectman, spoke in opposition to full funding request.

Rubin Wentworth, Alton Selectman, spoke opposing full funding request, wanted amount to be lowered.

Jim Hersey, Laconia, urged that an alternative way of assisting Gunstock to self-sufficiency should be implemented.

Bill Seed, Gilford, spoke supporting full funding.

Tony Ferruolo, Gilford, spoke supporting full funding for Gunstock. Mr. Ferruolo also read a letter from Robert Powers, Gilford, in favor of full funding for Gunstock Area.

David Gammon, Laconia, asked questions regarding payback estimates for the proposed capital improvements. Mr. Gammon noted that previous years' night skiing expansion showed clear paybacks while these proposed would have little/no payback.

Dave Caron, Gilford Town Administrator, spoke opposing full funding.

Rep. Ziegra and Rep. Rosen spoke supporting full funding.

David Gammon, Laconia, asked question of Mr. Vorel.

Rep. Hawkins moved and Rep. Turner seconded a motion to close the public session if there was no one else in the public who wishes to speak. Passed.

Rep. Rosen moved and Rep. Rice seconded a motion to accept the \$375,000.00 in the county budget to support Gunstock Area.

Rep. Campbell urged the delegation to vote "no" on the pending motion and consider the plan that he and the Gilford Selectmen had proposed that would not appropriate any funds right now, and would authorize Gunstock to borrow short-term monies up to 1.2 million.

Rep. Smith questioned when total debt load of Gunstock will be paid off. Mr. Vorel responded that in 2005 debt will be paid in total.

Rep. Salatiello asked when Gunstock will no longer require county taxpayer subsidies. Mr. Vorel responded that at the end of 5-year plan they would no longer require county funding assistance, noting that we are now entering into year three of that plan.

On a roll call vote Reps. Hauck, Hawkins, Laflam, Rice, Rosen, Smith, Turner and Ziegra voted "Yes"; Reps. Cain, Campbell, Dewhirst, Golden, Holbrook, Johnson, Lawton, Salatiello and Young voted "NO". Motion failed, 8-9.

Rep. Campbell moved to allow Gunstock to borrow in anticipation of taxes up to 1.2 million dollars.

Rep. Hawkins moved and Rep. Rice seconded a motion to table the pending motion. On a roll call vote Reps. Dewhirst, Hauck, Hawkins, Holbrook, Laflam, Rice, Rosen, Smith, Turner, and Ziegra voted "YES"; Reps. Cain, Campbell, Golden, Johnson, Lawton, Salatiello and Young voted "NO". Rep. Campbell's motion was tabled 10-7.

Rep. Salatiello, having voted on the prevailing side, moved and rep. Rosen seconded a motion to reconsider action taken on the previous motion to fund Gunstock at \$375,000.00. On a roll call vote Reps. Hauck, Hawkins, Laflam, Lawton, Rice, Rosen, Salatiello, Smith, Turner and Ziegra voted "YES". Cain, Campbell, Dewhirst, Golden, Holbrook, Johnson and Young voted "NO". Motion Passed, 10-7.

Reconsideration was granted for Rosen/Rice motion to accept the \$375,000.00 in the county budget to support Gunstock Area.

After discussion Rep. Ziegra moved and Rep. Hawkins seconded a motion to amend the pending motion by replacing \$375,000.00 with \$325,000.00 and increasing the amount Gunstock can borrow in anticipation of revenues from \$700,000.00 to \$750,000.00. On a roll call vote Reps. Hauck, Hawkins, Laflam, Lawton, Rice, Rosen, Salatiello, Smith, Turner and Ziegra voted "YES". Cain, Campbell, Dewhirst, Golden, Holbrook, Johnson and Young voted "NO". Motion was amended, 10-7.

Rep. Campbell moved and Rep. Turner seconded a motion that the compensation for elected county officials for the 1995-96 term of office be set as follows:

FOR 1995

Commissioner Chairman \$ 7,000.00

Commissioners (two, each)	6,500.00
Treasurer	2,500.00
County Attorney	54,325.00
Sheriff	40,375.00
Register of Deeds	40,375.00

FOR 1996

Commissioner Chairman	\$ 7,000.00
Commissioners (two, each)	6,500.00
Treasurer	2,500.00
County Attorney	55,955.00
Sheriff	41,585.00
Register of Deeds	41,585.00

and that benefits for elected officials continue on the same basis as for the 1993-94 term. On a roll call vote Reps. Cain, Campbell, Dewhirst, Golden, Hauck, Hawkins, Holbrook, Johnson, Laflam, Lawton, Rice, Rosen, Salatiello, Smith, Turner, and Ziegler voted "YES"; Rep. Young voted "NO". Motion Passed, 16-1.

Rep. Hawkins moved and Rep. Ziegler seconded that pursuant to the authority of chapter 399:15, 1959 Laws as amended, to authorize the Treasurer of Belknap County to issue notes, on the concurrence of not less than four members of the Gunstock Area Commission, in the amount of \$750,000.00 on such terms and conditions as shall be negotiated by the Gunstock Area Commission. Said notes are issued in anticipation of revenues at Gunstock Ski Area and shall have a maturity date of not later than April 1, 1995. All notes issued pursuant to this authority shall contain an express provision that all fees, fares and tolls as authorized by statute shall continue to be collected until such notes have matured. The Gunstock Area Commission shall pay the principal and interest on said notes out of revenues collected by Gunstock Area. Motion passed.

Rep. Hawkins moved and Rep. Ziegler seconded that pursuant to the action taken on the supplemental appropriation in the amount of \$325,000.00, the revenue to be raised by taxes if \$7,425,000.00 and the Treasurer is authorized to borrow \$7,425,000.00 in anticipation of taxes. Motion passed.

At 10:40 p.m., Rep. Golden moved and Rep. Hauck seconded a motion to adjourn. Adjourned.

Respectfully submitted,

DAVID M. LAWTON, Clerk
Belknap County Delegation

**Belknap County Convention
(Legislative Delegation)
County Courthouse, Laconia, NH 03246**

**MINUTES OF MEETING
May 31, 1994**

The meeting was called to order at 7:10 p.m. at the Belknap County Courthouse by Chairman Bartlett. In attendance were Reps. Bartlett, Dewhirst, Hauck, Hawkins, Holbrook, Lawton, Rice, Rosen, Salatiello, Smith, Turner and Ziegra. Absent were Reps. Cain, Campbell, Golden, Johnson, Laflam and Young.

Chairman Bartlett recognized Commissioner Marsh to present to the delegation a request to establish a building committee for the expansion of the County Nursing Home Facility. Commissioner Marsh noted that the proposed committee would be charged with the task of specifically addressing the design/feasibility/engineering of the Nursing Home Expansion proposed and present its findings and recommendations to the full delegation. The building committee was required in order to meet state requirements to apply for certificate of need and subsequently obtain government funding supplements for the project.

Commissioner Thurston and Chertok elaborated on the fact that federal funds are now available for these types of projects and some action should begin as soon as possible.

Discussion between the Delegation members and the commissioners followed.

Rep. Hawkins moved and Rep. Dewhirst seconded a motion to authorize the expenditure of up to \$50,000.00 so long as the money expended comes out of the current (1994) Nursing Home budget previously approved by the Delegation. Motion passed, v.v.

Members of the Delegation were chosen to participate on the county building committee.

Rep. Hauck moved and Rep. Dewhirst seconded a motion to adjourn. Meeting Adjourned.

Respectfully submitted,

DAVID M. LAWTON, Clerk
Belknap County Delegation

**Belknap County Convention
(Legislative Delegation)
County Courthouse, Laconia, NH 03246**

**MINUTES OF MEETING
June 14, 1994**

The meeting was called to order at 7:15 p.m. at the Belknap County Courthouse by Chairman Bartlett. In attendance were Reps. Bartlett, Cain, Campbell, Dewhirst, Golden, Hauck, Holbrook, Lawton, Rice, Rosen, Turner and Young. Absent were Reps. Hawkins, Johnson, Laflam, Salatiello, Smith, and Ziegra.

Rep. Turner moved and Rep. Rosen seconded a motion to accept \$381,274.00 in Medicaid reimbursement funds and apply same toward surplus for 1994 thereby reducing revenue to be raised by taxes respective of the Belknap County 1994 calendar year budget.

Rep. Young noted that he had intended to move that the delegation provide these funds to each community in the form of a surplus check rather than by lowering their respective taxes due but that he had reconsidered this action in respect to his colleagues who supported the latter approach.

Rep. Campbell spoke in favor of the motion.

Rep. Holbrook asked what the process would be to apply the credit, and also when the tax bills would be forwarded to the towns.

Philip Daigneault responded that the tax bills were not sent out to the towns until September and that these proposed changes would appear on that tax document.

Rep. Cain moved and Rep. Rosen seconded a motion to limit debate. Motion passed, v.v.

The question of the Turner/Rosen motion was then voted. Motion passed, v.v.

At 7:35 p.m. Rep. Cain then moved and Rep. Hauck seconded a motion to adjourn. Motion passed, convention adjourned.

Respectfully submitted,

DAVID M. LAWTON, Clerk
Belknap County Delegation

BELKNAP COUNTY TAX APPORTIONMENT

Municipality	1993 Tax	1994 Apportionment	Present Tax	Tax with Medicaid Rebate	Tax Decrease
		7,425,000.00	7,050,000.00		
Alton	873,847.00	0.125596	932,550.00	885,450.00	47,100.00
Barnstead	381,008.00	0.043380	322,095.00	305,828.00	16,267.00
Belmont	550,731.00	0.074169	550,705.00	522,890.00	27,815.00
Ctr. Harbor	239,871.00	0.034010	252,524.00	239,770.00	12,754.00
Gilford	1,083,862.00	0.168312	1,249,715.00	1,186,600.00	63,115.00
Gilmanton	332,064.00	0.043000	319,275.00	303,150.00	16,125.00
Laconia	1,745,234.00	0.240912	1,788,770.00	1,698,430.00	90,340.00
Meredith	1,085,898.00	0.154626	1,148,097.00	1,090,112.00	57,985.00
New Hampton	218,304.00	0.026540	197,060.00	187,106.00	9,954.00
Sanbornton	281,699.00	0.048958	363,512.00	345,154.00	18,358.00
Tilton	307,482.00	0.040498	300,697.00	285,510.00	15,187.00
TOTALS	7,100,000.00	1.000000	7,425,000.00	7,050,000.00	375,000.00

**Belknap County Convention
(Legislative Delegation)
County Courthouse, Laconia, NH 03246**

**MINUTES OF MEETING
October 3, 1994**

The meeting of the executive committee was called to order at 7:10 p.m. at the Belknap County Courthouse by Chairman Bartlett. In attendance were Reps. Bartlett, Holbrook, Lawton, Rosen and Ziegra. Absent were Reps. Cain and Salatiello.

County Finance Director Philip Daigneault was recognized to answer questions from the committee regarding the pending ratification of the Corrections Contract. Mr. Daigneault noted that the most significant change in the contract was health insurance and that the Corrections employees were moving from the JY plan to a Healthsource Point of Service Plan. Detailed breakdowns are attached.

Rep. Ziegra then moved and Rep. Rosen seconded a motion to allow department heads to have the same healthcare benefits as the classified employees of their respective departments. Motion passed.

Rep. Holbrook then moved and Rep. Ziegra seconded a motion to ratify the contract agreed upon and signed by the County Commissioners and the State Employee's Association, Inc. Local 1984 on September 20, 1994. Said contract comprising additional expenditures of \$1,948.00 for the year ending December 31st, 1994 and to be expended from budgeted funds for said year. For year ended December 31st, 1995 a net reduction of \$15,017.00 and for year ended December 31st, 1996 an increase of \$21,310.00. Motion passed.

Mr. Daigneault noted that the prolonged negotiations as well as the upcoming mediation hearings with the Nursing Home have resulted in overexpenditures in legal fees.

Rep. Holbrook then moved and Rep. Ziegra seconded a motion to approve a transfer of \$15,000.00 from account #1-9100-0001 to account #1-4100-0310 (legal fees). Motion passed.

At 7:45 p.m. Rep. Holbrook then moved to adjourn. Motion passed, meeting adjourned.

Respectfully submitted,

DAVID M. LAWTON, Clerk
Belknap County Delegation

**Belnap County Convention
(Legislative Delegation)
County Courthouse, Laconia, NH 03246**

**MINUTES OF MEETING
November 1, 1994**

The meeting was called to order at 7:10 p.m. at the Belnap County Courthouse by Chairman Bartlett. In attendance were Reps. Bartlett, Cain, Campbell, Dewhirst, Hauck, Holbrook, Laflam, Lawton, Rice, Rosen, Smith, Turner, Young and Ziegler. Absent were Reps. Golden, Hawkins, Johnson and Salatiello.

Chairman Bartlett recognized Rep. Rosen who gave the delegation a briefing on the current makeup of the Gunstock Area Commission and what the county law requires for appointing a member to replace retiring chairman Don Foudriat.

After reviewing the background, Rep. Rosen introduced each candidate for the Gunstock Commission seat who then each interviewed with the delegation, each fielding questions about their candidacy from the delegates.

Robert Pomeroy of Gilford; Lee Holiday of Laconia; Edgar McKean of Gilford; Howard Chandler of Laconia; Robert St. Louis of Laconia.

After the interviews were completed, a secret ballot vote was cast: Pomeroy - 0; Holiday - 1; McKean - 10; Chandler - 1; St. Louis - 1. Edgar McKean, having received the majority of votes, was selected to serve on the Gunstock Area Commission for a five-year term to replace retiring Commissioner Don Foudriat.

Many members of the delegation voiced their appreciation for the well-qualified field of candidates presented tonight. The delegation will send letters of thanks to each of the candidates.

At 8:20 p.m., Rep. Cain moved and Rep. Rice seconded a motion to adjourn. Meeting adjourned.

Respectfully submitted,

DAVID M. LAWTON, Clerk
Belnap County Delegation

**Belknap County Convention
(Legislative Delegation)
County Courthouse, Laconia, NH 03246**

**MINUTES OF MEETING
November 9, 1994**

The meeting was called to order at 7:00 p.m. at the Belknap County Courthouse by Chairman Bartlett. In attendance were Reps. Bartlett, Dewhirst, Golden, Holbrook, Laflam, Rosen, Turner and Ziegler. Absent were Reps. Cain, Campbell, Hauck, Hawkins, Johnson, Lawton, Rice, Salatiello, Smith and Young.

Chairman Bartlett recognized the mayor of Laconia, Paul Fitzgerald, for a presentation of the three parts of development of the former Laconia State School property.

1. Technical Community College
2. N.H. Visitor & Conference Center
3. The Governor's State Park

Larry Keller discussed the technical community college. Eliza Leadbeater also spoke regarding the technical community college.

Each segment of the plan enhances the others.

Questions and an invitation to visit the area followed.

Rep. Laflam discussed the request by the governor to transfer the land from Health & Human Services to D.R.E.D. The Governors' Council will act on this very soon. Development can be started to create a public access to the lake. The delegation is asked to review the plans, the site and help plan the next steps here and in the legislature.

Respectfully submitted.

ALICE ZIEGRA, Acting Clerk
Belknap County Delegation

**Belknap County Convention
(Legislative Delegation)
County Courthouse, Laconia, NH 03246**

**MINUTES OF MEETING
December 14, 1994**

The meeting was called to order at 7:05 p.m. at the Belknap County Courthouse by Chairman Bartlett. In attendance were Reps. Bartlett, Boriso, Cain, Dewhirst, Golden, Holbrook, Hurt, Johnson, Laflam, David Lawton, Robert Lawton, Rice, Rosen, Smith, Thomas, Turner, Wendelboe and Ziegara.

Chairman Bartlett opened nominations for chairman of the delegation. Rep. Smith nominated and Rep. Cain seconded the nomination of Rep. Gordon Bartlett as chairman. Rep. Holbrook then moved and Rep. Turner seconded a motion to close the nominations for chairman of the delegation. Passed. Chairman Bartlett directed the clerk to cast one ballot for Gordon Bartlett for position of chairman of the delegation.

Chairman Bartlett then opened nominations for vice chairman of the delegation. Rep. Turner nominated and Rep. Golden seconded the nomination of Rep. Alice Ziegara as vice chairman. Rep. Cain then moved and Rep. Turner seconded a motion to close the nominations for vice chairman of the delegation. Passed. Chairman Bartlett directed the clerk to cast one ballot for Alice Ziegara for position of vice chairman of the delegation.

Chairman Bartlett then opened nominations for clerk of the delegation. Rep. Ziegara nominated and Rep. Golden seconded the nomination of Rep. David Lawton as clerk. Rep. Golden then moved and Rep. Cain seconded a motion to close the nominations for clerk for the delegation. Passed. Chairman Bartlett directed the clerk to cast one ballot for David Lawton for position of clerk of the delegation.

Rep. Ziegara moved and Rep. Dewhirst seconded a motion to set delegation meeting pay at \$15 per meeting. Rep. Cain then moved and Rep. Boriso seconded a motion to amend the Ziegara/Dewhirst motion to \$20 per meeting. Motion failed, v.v. Ziegara/Dewhirst motion passed, v.v.

Meeting mileage was agreed to be paid at \$.29 per mile.

Chairman Bartlett recognized Bud Daigneault, County Finance Director, for an explanation of County budget account transfer requests.

Rep. Holbrook then moved and Rep. Turner seconded a motion to approve the transfers presented by the Financial Director on behalf of the Commissioners. (copy attached) Motion passed.

Rep. Rice then moved the additional transfer of \$12,500.00 from account

#5140-0150 to \$5100-0901 for additional expenditures on new computer equipment for the County Nursing Home. Motion passed.

Rep. Turner then moved and Rep. Holbrook seconded a motion to ratify the contracts of the Sheriff's Department and the Nursing Home as negotiated by the County Commissioners with the pertinent cost items presented by the Finance Director as follows:

- SHERIFF'S DEPARTMENT . . . 3% cost of living adj. effective January 1, 1995 with a 2% anniversary step raise. Total cost of \$17,439.00 for 1995.

- NURSING HOME . . . **(1994)** 2% anniversary step increase retroactive to April 1, 1994 at a cost of \$10,300.00. **(1995)** 2 1/2% cost of living adjustment effective January 1 with a 2% anniversary step raise. A change in healthcare insurance from Blue Cross/Blue Shield Comp. 100 to HealthSource POS1 with a net realized savings of \$59,100.00. Total net cost of \$38,900.00 (\$98,000.00 - 59,100.00). **(1996)** 2 1/2% cost of living adjustment effective January 1 with a 2% anniversary step increase at a cost of \$42,400.00 (\$101,500.00 - 59,100.00). Motion passed.

Rep. Turner then moved Rep. Cain seconded a motion to authorize the County Treasurer to borrow up to \$6,900,000.00 in anticipation of County Taxes. Motion passed.

Chairman Bartlett recognized the County Commissioners for a presentation of the 1995 County Budget for consideration by the delegation.

Rep. Turner then moved and Rep. Golden seconded a motion to authorize County departments and agencies to expend up to 25% of the amount appropriated in the 1994 County budget. Motion passed.

At 8:25 p.m. motion was made and seconded to adjourn. Adjourned.

The next meeting of the Belknap County Delegation is scheduled for 11 a.m. December 29, 1994 at the County Nursing Home for an orientation tour of the County facilities including the courthouse, the nursing home, and the jail.

Respectfully submitted,

DAVID M. LAWTON, Clerk
Belknap County Delegation

BELKNAP COUNTY

Audit Report

Year 1994

Report of Finance Director

TO HONORABLE BELKNAP COUNTY COMMISSIONERS:

Another year has passed and we have seen little in the way of a marked improvement in our economy. Municipal and state government have labored intently with the balancing of budgets and are ever mindful of the congressional pledge which may place an even greater burden on that budget process.

Belknap County has been no stranger to tight budgets and the preceding five years has been a reminder of the good news, bad news scenario. The average expenditure increase for County related operations during that five year period is 2.8%. As the economy tightened, the County realized a slight reduction in revenues which necessitated a 3.5% increase in revenue to be raised by taxes over the same period. However, as the bonded indebtedness of Gunstock is backed by the full faith and credit of Belknap County and the fact that Gunstock fell upon hard times four of the five years, revenue to be raised through taxes averaged an additional 14.7% increase. As one can see, there are some things beyond one's control.

The preceding year yielded the successful negotiation of contracts with the County's three bargaining units. With this, a change in healthcare providers at a savings of \$121,000.00 annually.

The enclosed financial statements depict the results of income and expenses for the preceding year as well as the Commissioner's budget for the ensuing year. The Commissioner's budget, in keeping with the above mentioned averages, reflects a 3.3% increase in expenditures and 2.6% increase in revenue to be raised by taxes.

Once again, it has been both a pleasure and a privilege to serve the Commissioners and the citizenry of Belknap County. Thank you.

Sincerely,

PHILIP P. DAIGNEAULT
Finance Director

County of Belknap, New Hampshire

Combined Balance Sheet

All Fund Types and Account Groups

December 31, 1994

December 31, 1994

	Governmental General	Fund Special (Audited)	Types Enterprise	Account Fixed Assets	Groups Long-Term Debt	TOTALS	
						1994	1993 (Audited)
ASSETS							
Cash in Banks	948,505	8,221	1,072,760			2,029,486	1,589,999
Receivables - Trade	332,128		346,196			678,324	494,721
Due from other Funds	69,997					69,997	69,143
Inventories			63,114			63,114	46,139
Prepaid Expenses			104,314			104,314	86,069
Restricted Assets	8,221					8,221	52,205
Land & Impvts - net			36,098	144,829		180,927	1,847,535
Roads, etc. - net							352,608
Bldgs. & Impvts. - net			566,165	3,657,108		4,223,273	6,664,831
Machines & Equip. - net			178,299	247,784		426,083	5,790,013
Gunstock (net)			9,252,562			9,252,562	
Const. in Prog.			354			354	53,624
Amt. to be provided							
Gen Long-term Dbt.					2,663,416	2,663,416	3,266,112
<hr/>							
TOTAL ASSETS	1,358,850	8,221	11,619,862	4,049,721	2,663,416	19,700,070	20,312,999

LIABILITIES & EQUITY

Accounts Payable	741,205	819,769	1,560,974	1,095,981
Accrued Liabilities	129,115		129,115	240,755
Due to other Funds		69,977	69,977	69,143
Accrued Expenses	216	448,553	448,769	210,573
Deferred Revenues	72,019	63,342	135,361	95,809
Pay fr. Restr. Assets	8,221	43,316	51,537	52,505
Short-term Notes Pay.				
Comp. Absences			167,416	769,112
Obligation Bonds, etc.		9,479,059	2,496,000	11,975,059
TOTAL LIABILITIES	950,777	10,924,016	2,663,416	14,538,209
				15,891,205

FUND EQUITY

Fixed Assets Invest.			4,049,721	4,210,873
Invest in Ent. Fund		1,334,838	1,334,838	859,838
Contributed Capital		1,811,105	1,811,105	1,812,262
Retained Earnings		-2,450,097	-2,450,097	-2,912,231
Fund Balances:				
Designated				
Undesignated	398,073		398,073	411,447
Unreserved	10,000	8,221	18,221	38,905
TOTAL FUND EQUITY	408,073	8,221	4,049,721	5,161,861
				4,421,094

TOTAL LIAB & EQUITY

1,358,850	8,221	11,619,862	4,049,721	2,663,416	19,700,070	20,312,299
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County of Belknap Budget Report December 31

REVENUE	1994 Budgeted	1994 Actual Audited	1995 Budget	1993/94 Gunstock Area Actual
Charges for Services				5,751,818.
Commissioners	509,371.	438,767.	154,631.	
Rent	191,016.	189,216.	197,416.	
County Attorney	40,238.	51,148.	29,000.	
Interest	90,000.	116,541.	100,000.	
Registry of Deeds	450,000.	411,058.	450,000.	
Sheriff's Department	132,300.	146,502.	150,750.	
Department of Corrections	114,300.	157,290.	90,600.	
Human Services	120,670.	276,622.	264,270.	
Outside Agencies	190,293.	190,293.	206,965.	
Nursing Home	3,375,544.	3,551,544.	3,861,298.	
Surplus	488,700.		440,335.	
Discounts Earned				
Miscellaneous				
Taxes - City & Towns	7,050,000.	7,050,000.	6,900,000.	
County Subsidy				225,000.
Total Revenues	12,752,432.	12,578,981.	12,845,265.	5,976,818.
Cost of Sales				2,914,753.
Profit from Operations				3,062,065.
EXPENDITURES				
Commissioners	109,866.	97,444.	110,258.	
Finance Office	122,436.	117,900.	126,752.	
County Attorney	224,782.	196,317.	216,620.	
Register of Deeds	347,915.	335,297.	360,437.	
Sheriff's Department	802,738.	796,649.	861,448.	
Medical Referee	17,000.	17,977.	17,000.	
Court House Maintenance	174,869.	176,563.	178,053.	
Human Services	3,704,712.	3,793,910.	3,976,355.	
Department of Corrections	1,479,871.	1,488,143.	1,500,209.	
Gunstock Area	325,000.	325,000.		
Outside Agencies	730,088.	1,111,569.	752,973.	
Debt:				
Principle	200,000.	200,000.	200,000.	

Interest	150,710.	150,710.	138,235.	574,509.
Interest - TAN's	160,000.	132,328.	175,000.	
Contingency	50,001.		50,001.	
Nursing Home	3,964,225.	3,581,509.	4,063,843.	
Capital Outlay	179,219.	71,605.	109,081.	
General				983,287.
Administrative	9,000.	5,475.	9,000.	1,012,134.
Loss on Disposition of Fixed Assets				
Total Expenditures	12,752,432.	12,598,396.	12,845,265.	2,569,930.
Surplus (Deficit)		- 19,415.		492,135.
Prior Year Surplus		510,074.		
Surplus - 1994		408,073.		
Retained Earnings - Nursing		82,586.		

**Schedule of Changes in
General Fixed Assets
For the Year Ended December 31, 1994**

	Balance January 1 1993	Current Activity	Balance December 31 1994
Land and Improvements	144,829		144,829
Buildings and Improvements	5,340,291	19,332	5,359,623
Machinery and Equipment			
Equipment	829,715	23,070	852,785
Vehicles	136,918	3,593	140,511
	6,451,753	45,995	6,497,748
LESS:			
Accumulated Depr.	2,240,880	207,147	2,448,027
	\$4,210,873	(\$161,152)	\$4,049,721

Report of the Registry of Deeds

TO THE HONORABLE COMMISSIONERS OF BELKNAP COUNTY:

This past year proved to be a year of uncertainty in the real estate market. The fluctuation in the interest rates played a major part in the roller coaster effect that was felt in all of the Registries in the State.

A total of 14,860 documents were recorded in 1994, which reflects a decrease of 5% over that of 1993. The Registry dispensed \$1,549,524.00 in Real Estate Transfer Tax for the State of New Hampshire and our 4% commission amounted to \$61,980.96. This reflects a 9% increase from the previous year. It was very encouraging to see that for the first time in 3 years, transfers of property were on the increase and that foreclosures, writs of attachments, and other forms of liens were on the decline.

Copy requests and faxing continues to be an excellent source of revenue for the Registry. The revenue for the past year from these two sources was \$60,489.42.

The total revenue for the Registry of Deeds office for 1994 was \$413,938.40.

For the past three years, we have been storing our current documents on Optical Disk as well as working on our historical records. We have worked our way back to 1986 and have scanned 440,000 pages. We introduced this new technology to the general public this past year via 2 public access terminals. Our users response was very favorable.

The following is a breakdown of document activity for each town/city in Belknap County for 1994.

Alton	1,242	** Hillsborough	17
Barnstead	695	Laconia	2,964
Belmont	1,113	Meredith	1,593
Belknap	2,700	** Merrimack	18
** Carroll	15	New Hampton	330
Centre Harbor	270	** Rockingham	7
Gilford	1,854	Sanbornton	652
Gilmanston	686	** Strafford	12
** Grafton	8	Tilton	684

*** Represents writ of attachments
recorded from out of County*

The internship program established in 1993 has proven to be very successful. This past year we had 4 paralegal students with us. Belknap County received 756

hours of free labor from these students. As a result, I was able to find full-time employment for one of our students. I look forward to having many more students in the Registry.

It has been a pleasure working with the County Commissioners and members of the Delegation this past year. I am very grateful for their assistance and cooperation.

A special thank you to my tremendous staff for their continued support and loyalty.

Respectfully submitted,
RACHEL M. NORMANDIN
Register of Deeds

Report of the Belknap County Nursing Home

To the Honorable Commissioners of Belknap County:

I hereby submit the report of the Belknap County Nursing Home for 1994.

During the year, 21 residents expired, 2 were discharged, and 22 new admissions were accepted. The facility averaged an occupancy rate of 99.4%, well above the average for facilities in the State. There is a substantial waiting list, and we do not foresee any decline in the ongoing need for the services provided by the facility.

It is interesting to note that while the average age of our residents continues to increase, we are also admitting an increasing number of younger individuals. The average age has increased to 82 years (up from 80 last year), and we presently have 10 residents under the age of 65 (an increase from 9 last year). Female residents comprise 75% of the population. In general, we continue to be presented with increasing numbers of admissions who require heavy care and/or have very unique needs.

Inspection teams offer high praise for efforts of the staff in all Departments as well as overall quality of care provided by the facility. They do, however, continue to repeat their growing concerns over the physical limitations of the building. This year they pointed out the lack of privacy for residents, inadequate storage in resident rooms for clothing and personal items, lack of electrical outlets, and inadequate lighting levels as areas which need to be addressed.

Recognizing these concerns, in June the Delegation authorized funding and the Commission appointed a building committee to review the physical plant at the Nursing Home, and prepare a plan which would provide the necessary improvements for the facility. The committee has taken great care to address the situation with the goal of meeting the facility's needs in an appropriate and responsible manner. It is hoped that a report will be available late in the first quarter of 1995.

A cooperative effort between the Association of Counties and the State Medicaid office combined with the support of the Governor's office led to a significant increase in revenue to the Nursing Home and County. A total of \$380,000.00 for unreimbursed medicaid expenses was returned to the County through the Home, and utilized to reduce the County taxes. The availability of these funds for 1995 is presently in doubt, but it is hoped that the property taxpayers can look forward to a continuation of this funding which reimburses legitimate costs of long-term care incurred by the facility.

Through a combination of the efforts of a dedicated and well qualified staff, assistance from numerous individuals and organizations in the community, and ongoing support from the commission, Delegation, and other County Depart-

ments, the Belknap County Nursing Home continues to meet the increasing demands of Long-Term Care. County Residents are welcome to visit the facility for information and assistance with long-term care decisions, or simply to view their tax dollars at work. I am sure that visitors will share the pride the staff feel in the facility.

Finally, I would once again like to take this opportunity to express my deep appreciation to residents, families, staff, other County Departments, Commissioners, and Delegation for their continued assistance and support. It is a privilege to be associated with such an outstanding group of individuals.

Respectfully submitted,
ROBERT M. CHASE, NHA
Administrator

Report of the Belknap County Department of Corrections

To the Honorable Commissioners of Belknap County:

The year 1994 reflects a total population of 1,337 inmates. Twelve percent (12%) of that population, or 161, were female. In addition to the increase in our female population, we see a more violent offender and longer pretrial detentions. There were many times during the year that pretrial inmates outnumbered sentenced inmates which is the reversal of the "norm". The population is also getting older and now reflects an average age of 32.3 years. Five years ago the average age was 25.8 years old.

We also experienced a number of unexpected serious medical conditions which exceeded the budgeted amount of \$26,000.00+. These conditions (appendicitis, jaw operation, neurological syphilis, AIDS, and diagnostic testing) are indicative of a segment of our society, which by their nature and behavior expose themselves to disease and conditions which are costly to treat and in many cases fatal.

Our Training, Industry and Education (TIE) Program, which has been federally funded has had a great deal of community support. The program which was designed to empower inmates with life skills necessary to take responsibility for and control of his/her future has had a positive effect on many of its' participants. It is also anticipated that this program will help reduce the rate of recidivism.

I would like to take this opportunity to thank the local banks for financial contributions as well as local businesses and business leaders for their support. I would also like to thank the many volunteers who worked with our program personnel to teach the life skills to the inmates in hopes that it will make a difference. Your sense of community service is appreciated.

Our income has exceeded our anticipated income by 26% or \$29,633.00. We expected to receive an income of \$114,300.00 and actually received an income of \$143,933.00. Our income is generated by housing federal inmates at a per diem rate, room and board charges to work release inmates, inmate collect call system and federal grants. Overall it has been an exceptional year for revenue.

The Belknap County Department of Corrections continues to be a leader in the correctional field in the State of New Hampshire. We are recognized for our unique programs as well as nationally for being one of the first federally certified Jail Industry Program. Much of our success can be directly attributed to a dedicated, well trained, professional staff.

I wish to thank you as Commissioners and the Belknap County Legislative Delegation for your assistance, support and cooperation during 1994.

Respectfully submitted,

WALTER R. NEWCOMB, Superintendent

Report of the Belknap County Attorney

To the Honorable Commissioners of Belknap County:

Belknap County continues to experience the national trend in the area of crime which shows a rise in violent offenses. There were a total of 276 cases processed through this office in 1994. The cases themselves have become increasingly complicated requiring considerably more time for preparation and litigation. Oftentimes many court hearings are needed for a single case to sort out pretrial discovery matters and other issues. The breakdown of processed cases is as follows:

A total of 219 indictments were returned by the 9 Grand Juries for the commission of felonies as outlined in Appendix "A". This office also processed 15 informations, initiating misdemeanor complaints in Superior Court. In addition, a total of 36 misdemeanor appeal cases from Laconia and Franklin District Courts were filed in the Superior Court. This is almost double the appeals from last year.

In addition to the above cases which were initiated in 1994, the office disposed of well over 250 criminal charges. On several occasions the office also handled criminal matters in the District Court for area municipalities where the legal issues were extraordinary. These matters involved both juvenile and adult offenses. The office lends legal expertise to law enforcement agencies across the county 24 hours a day, including advice on search warrants, further investigation, charging decisions, and district court strategies. The office continues to be involved in many cases from the initial investigation on up through arrest and prosecution.

It is also not uncommon to deal with cases long after the trial or plea is concluded and the defendant is sentenced. The Laforest rape case (Alton) was one such example. The post-trial motions heard in 1994 on this case, long after the defendant was sentenced and in prison, took days to litigate. Another example is probation violators or individuals who fail to comply with conditions of suspended or deferred sentences. These cases are being aggressively prosecuted. Many required full hearings with testimony from witnesses.

Cases such as embezzlement, sex crimes, child abuse, drug offenses and arson consume a great deal of prosecutorial resources. Often depositions, consultation with experts, and full evidentiary hearings on motions are required in these cases. As much of the work day is taken up by court appearances, it is not uncommon for meetings between the prosecutor and witnesses in preparation for litigation to take place at night or on weekends. The trial schedule for criminal cases rivals counties in the southern tier of the State. In addition to criminal court appearances, the office is involved in Probate Court civil commitment hearings. These additional proceedings are undertaken for the protection

of the community when dangerous individuals have been found incompetent to stand trial in criminal court.

In the past year, the office has made use of both legal and non-legal interns in an effort to keep up with the workload while providing valuable experience to students. In spite of this, the personnel resources have been taxed maximally and the work schedules regularly extend beyond the average work week. Further, the office continues to experience severe space problems with need to be addressed.

The Victim/Witness Program has continued to assist the victims of the county through the criminal process. An important component of this program is keeping victim's apprised of the nuances of court and the many court hearings and assisting them with victim compensation claims. After Superior Court, there is notification of parole hearings, motions to suspend and appeals to the New Hampshire Supreme Court. Ms. Belmont has assisted with victims and witnesses in 29 criminal trials this year. Seven of these involved offenses against children.

Ms. Belmont has had several speaking engagements in the community as a means of educating citizens about their rights as victims. Ms. Belmont also speaks to prison inmates every other month about the effects of their crimes on victims as a means to prevent future crimes.

The grant money which was awarded to the program last year from the Attorney's General's Task Force on Child Abuse has been used to obtain equipment needed for interviewing victims, trial presentation and training law enforcement. Further, Ms. Belmont has obtained \$10,731.85 in compensation for victims which paid medical bills, funeral expenses, counseling costs, and lost wages. Also \$502.38 in reimbursement for witness expenses by the county has been received from the State.

Overall, felony indictments continue to decrease, but the indicted matters are much more complex and severe and require greater resources. In 1994, there were 4 cases involving serious child abuse, 3 with injuries of broken bones. Only one of these cases was disposed of. The remainder continue into 1995 as open files with multiple court hearings. The increased complexity of legal issues manifests itself in increased work loads. As in years past, the office has managed to provide professional and competent service but the task is growing ever difficult without additional staff and space.

I wish to thank the Commissioners and members of the Belknap County Delegation for the assistance and support extended in 1994 and to the law enforcement community for its invaluable cooperation.

Respectfully submitted,
LAUREN J. NOETHER
Belknap County Attorney

APPENDIX "A"

Accomplice to Arson	1
Accomplice to Burglary	3
Accomplice/Theft by Unauthorized Taking	2
Acts Prohibited	1
Aggravated DWI	2
Aggravated Felonious Sexual Assault	16
Arson	4
Assault	1
Assault by Prisoner	2
Attempted Armed Robbery	1
Attempted Felonious Sexual Assault	1
Attempted First Degree Assault	1
Bad Checks	3
Bail Jumping	13
Burglary	23
Conduct After Accident	6
Conspiracy to Commit Arson	2
Conspiracy to Commit Burglary	16
Conspiracy to Commit Robbery	2
Conspiracy to Commit Theft	2
Conspiracy to Sell Controlled Drugs	1
Conspiracy to Sell Narcotic Drugs	1
Criminal Mischief	3
Doctor Shopping	1
Escape	5
Felon in Possession of Dangerous Weapon	1
Felon in Possession of Firearm	3
Felon in Possession of Swordcane	1
Felonious Sexual Assault	9
First Degree Assault	3
Forgery	8
Manufacture Controlled Drug	1
Obtaining Drugs by Forged Prescription	5
Operating While Habitual Offender	23
Perjury	1
Possession Controlled Drug	1
Possession Controlled Drug / Intent Sell	2
Possession Controlled Drug / Intent Distribute	6
Possession Narcotic Drug	2
Possession Narcotic / Intent to Sell	2
Prohibitive Child Care	1
Receiving Stolen Property	7
Robbery	1
Sale of Controlled Drug	7
Sale of Narcotic Drug	1
Second Degree Assault	14
Theft of Rental Property	1
Theft by Unauthorized Taking	6

TOTAL 219

Report of the Human Services Department

To the Honorable Commissioners of Belknap County:

The following reports are submitted for the Belknap County Human Services Department for the year 1994, detailing by Town/City the number of clients served and the dollars expended in state mandated programs serving our youth, disabled and elderly residents.

OLD AGE ASSISTANCE

Alton	5	2,064.00
Barnstead	5	2,064.00
Belmont	14	5,720.00
Center Harbor	0	- 0 -
Gilford	3	1,247.00
Gilmanton	3	1,247.00
Laconia	58	23,738.00
Meredith	3	1,247.00
New Hampton	0	- 0 -
Sanbornton	1	387.00
Tilton	13	5,289.00
TOTAL	105	\$43,003.00

AID TO THE PERMANENTLY & TOTALLY DISABLED

Alton	28	21,838.00
Barnstead	12	9,324.00
Belmont	28	21,838.00
Center Harbor	0	- 0 -
Gilford	15	11,532.00
Gilmanton	5	3,926.00
Laconia	152	118,269.00
Meredith	28	21,838.00
New Hampton	9	7,116.00
Sanbornton	5	3,926.00
Tilton	33	25,764.00
TOTAL	315	\$245,371.00

INTERMEDIATE NURSING CARE

Alton	22	156,448.00
Barnstead	19	135,432.00
Belmont	25	177,463.00
Center Harbor	2	14,010.00
Gilford	30	214,824.00
Gilmanton	6	42,031.00
Laconia	128	908,330.00

Meredith	54	382,946.00
New Hampton	4	28,020.00
Sanbornton	8	56,041.00
Tilton	31	219,494.00
TOTAL	329	\$2,335,039.00

CARE OF CHILDREN

Alton	14	34,527.00
Barnstead	9	35,543.00
Belmont	62	158,421.00
Center Harbor	4	5,078.00
Gilford	20	40,621.00
Gilmanton	12	30,466.00
Laconia	227	596,111.00
Meredith	22	55,854.00
New Hampton	6	7,109.00
Sanbornton	4	3,047.00
Tilton	25	48,744.00
TOTAL	405	\$1,015,521.00

The County is authorized to collect, on behalf of the Division for Children and Youth Services, reimbursement from parents and others chargeable by law for a child's support and necessities. The County collected \$21,477.00 in reimbursements during 1993, with another \$20,810.00 outstanding for services delivered in 1994. These funds are forwarded to the State and they, in turn, credit the County for 40%.

Incentive Funds this year totalling \$89,222.00 were awarded to the following programs:

- Youth Services Bureau, Court Diversion & Youth Companion
- Youth Assistance Program of Northfield, Tilton & Sanbornton
- Community Health & Hospice, Inc., Growing Family Program
- The Circle Program
- UPSTREAM, Parenting Program
- Lakes Region Family Service, Mediation Program & the Social Skills Program

of Belmont Elementary

- The Appalachian Mountain Teen Project and the Riverland Youth Initiative
- Belknap County Cooperative Extension, Help Me I Am Growing Up, Safe At Home, Natural Resources After School Club and Family Focus

I wish to thank the Belknap County Commissioners and the Delegation for their continued support.

Respectfully submitted,
 CAROL N. SCHONFELD
 Human Services Administrator

Report of the Belknap County Sheriff's Department

1994 COUNTY REPORT

The members of the Belknap County Sheriff's Department are increasingly active in adult and juvenile criminal investigations, as well as prisoner transportation, civil process, communications and court security. The following statistics will show our activity during 1994;

CRIMINAL INVESTIGATIONS

Our records indicate that we have conducted **27** drug investigations resulting in **\$12,050.00** in seizures of heroine, LSD, cocaine, and marijuana. We also seized a hydroponic grow system which was to be used for the indoor growing of marijuana valued at \$2,000.00. The Sheriff's Department, in cooperation with the DEA, NH State Police, and the New Hampton Police, conducted raids in New Hampton which resulted in the seizure of approximately 1,278 growing marijuana plants. Another 150 marijuana plants were seized during the course of an investigation in Center Harbor. The street value of those plants is in excess of **1.5 million** dollars.

We have also investigated **25** sexual assault cases, as well as **108** bad checks cases, which enabled us to return **\$8,456.00** in restitution to businesses and citizens of Belknap County.

There were a total of **615** adult criminal investigations conducted, which is **125** more than 1993. Juvenile investigations also increased in 1994, with a total of **316** juvenile cases being investigated, an increase of **102**. There were also **63** polygraph examinations conducted.

PRISONER TRANSPORTS

The department conducted **1,838** transports to and from jails all over the State, State Prison, New Hampshire State Hospital, local and out-of-town doctors and hospitals, motor vehicle hearings, as well as funerals, not to mention the transportation of juveniles to halfway houses, the Youth Development Center, and secure facilities within and out of state. The number of transports increased by **506** over 1993.

CIVIL

Deputies served **3,467** writs in towns throughout Belknap County, producing **\$63,444.67** revenue.

We processed **399** civil and criminal warrants, which resulted in **178** arrests and another **94** warrants being recalled by the courts.

COMMUNICATIONS

The Belknap County Sheriff's Department Communications Center received **124,509** telephone calls and handled **126,945** radio transmissions. They also received **103,102** messages over our SPOTS computer, which would include motor vehicle listings, license checks, motor vehicle record checks, criminal record checks, wanted person inquiries, etc.

Dispatch services were supplied to nine towns in Belknap County at a cost equaling **26%** of what it would cost for those towns to tally handle their own communications on an individual basis. In addition, the dispatch center takes telephone calls and dispatches for the local Fish & Game Officers, Liquor Inspectors, Marine Patrol, as well as the Medical Examiner and the County Attorney's Office.

COURT SECURITY

Our walk-through metal detector continued to be manned on a full-time basis, and at the end of 1994, it was moved to the first floor of the courthouse, allowing us to have security for the entire building. The following items were taken from individuals entering the courthouse:

Firearms	8
Knives	1,229
Razors	31
Kubatons	13
Mace/Cap Stun	138
Scissors	91
Other assorted items	99

DARE

In 1994, our department taught Drug Abuse Resistance Education (DARE) in two county elementary schools. A high school program was also taught in Alton. All the material needed to teach the DARE program was donated to the department by local civic organizations. DARE is a nationwide program designed to educate our youth on the subject of substance abuse, and we are pleased that we are able to participate in such a worthwhile program.

As Sheriff, I would like to personally thank the Belknap County Commissioners, the Delegation members, and each and every police department in the county, for their continued cooperation and support of the Belknap County Sheriff's Department. I would also like to thank the men and women of my department who continuously strive to give Belknap County residents the best law enforcement services available.

Respectfully,

STEPHEN G. HODGES
Sheriff

1994 Gunstock County Report

Gunstock's 57th year was highlighted by positive strides in every segment of its operational spectrum from skiing to summer business.

The 1993/94 ski season was the best ever as Gunstock attracted 240,000 skier visits. That growth was well ahead of ski industry averages and strengthened Gunstock's position as New Hampshire's number three resort in terms of skier visits.

Helping to drive that performance was the introduction of a ski industry innovation, the NOON GROOM. Part of a snow management triple play the NOON GROOM helped Gunstock to deliver a ski product of exceptional quality and generate high levels of return visits. Combined with a strengthened commitment to guest services and aggressive promotional partnerships with major consumer products such as Dunkin Donuts, Toyota, Hood beverages and others, Gunstock had high visibility in the New England ski market.

Gunstock's local elementary and secondary school ski instruction programs delivered over 12,000 lessons to area school children. The Gilford resort's night ski operation, which offers an economical skiing experience saw a 40% increase in attendance and a strong response to promotional programs such as Family Friday Night.

Gunstock enjoyed significant growth in its summer operations as well with record numbers of corporate outings, private functions, weddings, special events, camping and horseback riding. This performance is particularly impressive in that it occurred within the framework of a generally flat or declining tourism market. Gunstock's newest event, the New Hampshire Brewfest enjoyed a very successful debut while the popular New Hampshire Crafts festival attracted over 15,000.

Gunstock continues to follow an economic recovery model developed with the Belknap County Delegation and is within reach of returning to its 52 year tradition of self sufficiency. Early season pass sales showed increases in every category and reservations for Gunstock's Eight Week Ski Instruction Program for students and adults are very brisk. Early ski season operations are producing encouraging increases, day and night, and the mountain achieved top-to-bottom operational status earlier than usual on December 4th.

These factors and others present an encouraging prospect for the coming ski season. Gunstock generates the majority of its revenues in the Christmas to March time frame.

Respectfully submitted,
DAVID BUCKMAN
Marketing & Public Relations Director

Report of the Belknap County Conservation District

1994 BELKNAP COUNTY CONSERVATION DISTRICT PROGRAM HIGHLIGHTS

COMMUNITY PLANNING: The Belknap County Conservation District's consultant engineer, Ed Minnick, and natural resources consultant, Ray Lobdell, provided assistance to towns by evaluating development projects for accuracy and environmental soundness, and by monitoring projects. A grant from the US Federal Emergency Management Administration (FEMA) to the NH Association of Conservation Districts (NHACD) provided materials and training to town board members and the public on the new *Small Embankment-Type Dams and their Ponds: An Operation and Maintenance Handbook* which covers design, maintenance and safety issues. As part of the Lake Winnepesaukee Watershed Project-Phase I (LWWP), which runs from 1992-95, Belknap County Conservation District assisted with three workshops on shoreland management. Two were for the public and one for contractors and public officials. *A Guide to Developing and Re-Developing Shoreland Property in NH*, developed as part of the LWWP, was distributed at the sessions and is available at the office. Belknap County Conservation District also assisted with LWWP's Road Drainage session for road agents, highway departments and contractors. Many of the practices used to control stormwater also provide protection to water quality. Information and services were provided as requested by towns by the USDA Soil Conservation Service (SCS) District Conservationist (DC) or the Belknap County Conservation District Program Coordinator (PC). Summaries of several workshops, new laws and other resource information were included in newsletters. Please note, the SCS name will be changed to the Natural Resources Conservation Service (NRCS) on January 1, 1995.

AGRICULTURE: Nathan and Carolyn Smith of Gilford were the Belknap County Conservation District Cooperators of the Year. They were recognized for the many conservation practices which they have added to their farm, and their community involvement. They also received a "Take Pride in America" Conservation Farm sign and are willing to explain how their farming practices help protect land and water quality. Soil Potential Index (SPI) ratings for use in determining values of open land in Current Use for tax determinations and information about them were provided to landowners. The SCS District Conservationist is working with farmers to assist them with developing their Conservation Plans for the Food Security Act requirements. Garden space was provided at the Belknap County Conservation District's leased land at the Opechee Forest for local residents. The Board Chair and PC participated in

revising the Land Evaluation Site Assessment system for the county, an effort organized by the SCS DC. Belknap County Conservation District provided assistance in the procurement of the county's first agricultural minimum impact wetlands permit which will assist agricultural operations with the maintenance of farm ponds and drainage ditches. The Belknap County Conservation District's annual meeting program was about the ag minimum impact permits. *The Best Management Wetlands Practices for Agriculture* book is now available at the Office.

CONSERVATION EDUCATION: Mary Fougere of Gilmanton School is the 1994 Belknap County Conservation District Conversation Education Teach of the Year. She will be attending the Maine Association of Conservation District's Natural Resources Institute. The District's sixth annual Conservation Education Field Day was held at Gunstock this fall for nearly 250 middle school earth science students. Displays were set up and information distributed at the Farm and Forest Expo, and the Belknap County Fair. The PC chaired the NHACD steering committee for the NH Envirothon. It is a national Conservation District educational and competition program for high school students which combines team work and critical thinking skills. The 1994 theme was "Acid Rain"; Newfound and Gilford High Schools participated. The PC gave a talk on the NH ENVIROTHON to the Meredith Lion's Club. A watershed/water quality/nonpoint source pollution workshop for teachers was held as part of the LWWP 1994-96 grant.

DISTRICT OPERATIONS: Belknap County Conservation District Supervisors chaired the NHACD Education and Water Quality Committees. During Soil and Water Stewardship Week materials were distributed to the county and school libraries. This year's theme was "Partners in Stewardship". The Fourth Annual Tree and Shrub Sale was held supplying evergreen, fruit trees, and wildlife shrub seedlings. A planting workshop was held just before they were delivered with the assistance of Belknap County UNH Cooperative Extension. Volunteers assisted at the gardens, at events and in the office. Workshops the PC attended were: NH Conference on Volunteerism; National Assoc. of Conservation Districts Northeast Conference - Nonpoint Source (NPS) Pollution, Water Quality Demonstration Projects, EPA Water Quality Programs, Urban Conservation, Marketing, and Environmental Policy; Computer Training; SCS Conservation Planning; SCS Effective Presentations; New England Lakes Conference; NH Lakes Congress; and NH Assoc. of Conservation Commissions Annual Meeting. The PC served on the SCS Customer Committee, the Secretary on the SCS Volunteer Committee, the PC and Chairman on NH's SCS Reorganization Committee. Conservation District signs were placed at county lines and most major roads.

WATER QUALITY: This was the second year of the Lake Winnepesaukee Watershed Project 1992-95 (LWWP). It is the result of a 319 (Clean Water Act)

NPS EPA Grant to North Country Resource Conservation and Development Area, Lakes Region Planning Commission (LRPC), NH Dept. of Environmental Services (NHDES) and Carroll and Belknap CCDs. The programs that Belknap County Conservation District was involved with are listed in the Community Planning Section above. A session on road deicing practices to prevent the degradation of water quality is planned. Plans are underway for more training sessions next year including a repeat of the shoreline management for water quality protection, and a construction workshop.

A second EPA NPS grant was awarded to Belknap County Conservation District through NHDES to do landwork to reduce NPS pollution in the Poorfarm Brook Watershed (Lake Winnepesaukee Watershed Project - phase 2), establish water quality interpretive trails at Gunstock, and develop additional public information on the lake and its watershed. Belknap County Conservation District will be working with a variety of agencies and groups including the North Country Resource Conservation and Development Area, Lakes Region Planning Commission, Gilford Schools, Town of Gilford, Plymouth State College, Gunstock Recreation Area, and many others to implement the grant. Activities in the watersheds surrounding waterbodies are being emphasized in both grants because they, in addition to shoreline activities, affect water quality. The PC gave a water quality program at Stonedam Island. Water quality guides and brochures were inserted in the newsletters. Belknap County Conservation District Chair John Hodsdon served on the State's NPS Pollution Committee.

The Belknap County Conservation District Board of Supervisors feels that the accomplishments of this past year were made possible through the generous support of many individuals, Belknap County, and the Soil Conservation Service.

All Belknap County Conservation District and SCS programs and services are offered on a nondiscriminatory basis, without regard to race, color, national origin, religion, sex, age, marital or familial status, political belief, or disability.

Belknap County Cooperative Extension 1994 Report

Cooperative Extension is the educational outreach arm of the University of NH in partnership with Belknap County. Extension offers programs and assistance to individuals, families, businesses and communities in the major program areas of Family, Community and Youth and Natural Resources.

In **4-H and Youth Development**, 320 youth were enrolled in 22 organized 4-H groups and clubs that met year-round and participated in activities which taught youth and families skills in animal and plant education, health and safety, foods and nutrition, sewing, child care and communication arts and sciences. 1,764 youth were served through special school programs in international study, embryology, bicycle safety and youth safety when home alone.

1,336 youth lived in towns and 745 lived in Laconia. Ages served were from 5 to 19 years. 973 males and 1,108 females participated in 4-H activities. Virginia Clifford, Extension Educator, 4-H and Youth Development worked with over 200 adult volunteers as they assisted in the management of 4-H clubs and activities, taught skills, served as judges or assisted in other ways. 87 teens also served as youth leaders in their clubs and assisted with after school programs. Over 50 leaders and teen leaders received additional training on working with groups and adolescents and new project ideas.

A need for good after school activities for youth was met by organizing several after school clubs in which about 75 youth were involved. Meeting once a week for a period of 5-8 weeks, youth have learned a number of subject matter skills and about belonging to a group and getting along with others.

Clubs and youth raised \$3,000 for the Belknap County 4-H Foundation which awarded \$2,000 in scholarships for NH 4-H Camp to 42 youth and \$650 to 4-H Teen Members attending the Washington Citizenship trip and NH 4-H Teen Conference at UNH and \$200 to 4-H Leaders attending conferences.

Over \$8,000 was awarded in premiums for exhibits at the Belknap Fair by the 4-H Fair Association. All costs of running the Fair were met in 1994. The Fair serves as a showcase for 4-H youth projects and enable youth to develop many skills while exhibiting animals and other things they have produced.

4-H youth learn how to set goals and accomplish work which benefits them greatly as they go on to college or to work. All 4-H members in the county learn about citizenship and being a contributing member of the community through special club projects in their towns and in the county.

Family Development provides alternatives to all people at all income levels toward making healthier and responsible choices by applying research and knowledge in the areas of: resource management; human development; food, nutrition and healthy life-styles. In 1994, 3,100 contacts were made with such

information.

In resource management education, Barbara Hunter, Extension Educator, Family Development helped 184 consumers learn more about managing their finances. For example, 145 unemployed received education in debt management as extension's part of the Employment Security's Job Search Workshop in the Laconia Office.

Extension reached 488 families and care givers with parenting and child development information to develop the confidence, knowledge and skills needed to be more effective parents and care givers. For instance, 55 adults, parenting 101 children, attended one of the 10-week REACH programs in Laconia and Meredith. They learned workable techniques in parenting, budgeting, and offering nutritional food choices. Another 283 parents received age-paced newsletters to gain parenting skills and learn about how children grow and develop.

To maintain healthier life-styles, 592 people received the latest nutrition and food safety research information enabling them to gain skills to make wise decisions when changing eating behaviors.

84 volunteers extended family development efforts by teaching, providing child care or other forms of leadership in the county. For example, 14 Laconia REACH volunteers provided 235 hours valued at \$1,527 thus extending the impact of county tax dollars to county residents. Also, Cooperative Extension trained 11 Health Insurance Counseling Education Assistance Service volunteers to answer medicare, medicaid, medigap or long-term care insurance questions. The HICEAS program is a partnership with NH Division of Elderly and Adult Services, NH HELP LINE and Community Action.

During the past year, Extension played a coaching role providing expertise and linking educational resources to the following Wellness teams: Lakes Region Senior Wellness, Laconia Housing Authority Wellness and those in Gilford and Laconia school districts.

In addition to Extension public programs, information is delivered via fact sheets, radio, consumer calls and through partnerships and agencies, e.g., Laconia Department of Employment Security, Belknap County House of Corrections, Upstream, and Laconia Parent Child Center.

The Belknap County Extension **Forestry Program** promotes forestry through public outreach in resources management and marketing. In 1994, Sumner Dole, the Belknap County Extension Forester assisted 1,394 landowners, residents, and town officials. These contacts included 406 individuals and 988 people in group settings, to a variety of audiences (landowners, loggers, youth, etc.) on numerous forestry topics (current-use, silviculture, etc.).

Individual assistance included 182 woodland examinations and/or office visits with landowners specific to resources management. The strong forest products market prompted 76 requests on proper timber sale procedures and updates on the forest product market situation. The county's shade tree

resource benefits both the homeowner and the community; concerns about tree problems, insects, and diseases resulted in 43 requests for identification and treatment recommendations.

Agro-forestry includes Christmas tree and maple syrup (sugar) production and marketing. Thirty-five individuals received assistance relative to establishing Christmas trees, herbicide recommendations for controlling weeds/grass, cultural treatments, maple production technology, product promotion and markets. Seventy-five landowners, town officials, and loggers confronted with complying with a number of forestry laws dealing with current use assessment, timber harvesting, wetlands, and the timber yield tax, were assisted with advice and information.

The County Forestry Program emphasizes education, information, and professional advice. Requests to provide specific technical services are referred to the private sector. In promoting forestry, the Extension Forestry Program serves as a catalyst for accomplishing on-the-ground multiple-use and sustainable forest resources management for the benefit of the landowners, the county's residents and visitors. In 1994, the amount of forest land impacted was 4,308 acres - involving timber stand improvement, tree planting, dispersed recreation, wildlife habitat enhancement, and improved timber harvesting.

The forests of Belknap County continue to be a productive, working landscape, contributing to the region's environmental quality and economic vitality.

Extension **Agricultural Resources** focuses on traditional agriculture as well as improving Belknap County Communities as places to live and visit through the wise use of natural resources. Although helping growers to improve crop production is a main focus of agricultural resources, UNH Cooperative Extension is constantly examining important issues including water quality, solid waste management, municipal composting, tourism, and recreational development. Assistance is available to town officials, public agencies, organizations, decision makers regarding development/maintenance issues relating to schools, local parks, communities, and public properties. Some Belknap County highlights from the past year include:

Ralph Winslow, Extension Educator, Agricultural Resources worked with 340 Belknap County commercial growers, often on a one-on-one basis. His assistance included soil fertility recommendations, crop management strategies, pest identification and control methods, best management practices, and integrated pest management (IPM) training. Such efforts help growers increase their success and provide employment opportunities for County residents.

Conducted 26 county wide presentations that were attended by 1,149 people. This included four workshops which provided water quality outreach education for 320 shorefront property owners, landscape construction industry people, and local decision makers. A fact sheet was developed which describes acceptable horticultural practices for shorefront properties, given the restric-

tions of the recently implemented Comprehensive Shoreland Protection Act. A plan graphics workshop was conducted for 6 people in the nursery/landscape industry.

Aided the Parks & Recreation Department of Laconia in developing a site plan for the bath house/beach area of Opechee Park. Conducted a lake front re-vegetation project at the park with the help of 92 sixth graders from Laconia Memorial School.

Helped citizens of the town of Belmont to initiate a civic profile to help determine the town's current status and to plan for the town's future.

Worked with the town of Gilmanton Economic Development Council in setting future goals for that community.

Participated in the revision of the LESA (Land Evaluation Site Assessment) program which is a tool which assists Belknap County communities with master planning and identifying and preserving valuable agricultural land.

EXTENSION EDUCATORS:

Ginny Clifford, 4-H & Youth Development
Sumner Dole, Forest Resources
Barbara J. Hunter, Family Development
Ralph Winslow, Agricultural Resources

EXTENSION SUPPORT STAFF:

Lela P. Corbin, Office Clerk
Carmen O. Kupetz, Administrative Assistant

Report of the Belknap County Economic Development Council, Inc.

To the Honorable Commissioners of Belknap County:

In 1994, the Council concentrated on laying the groundwork for some long-term projects, as well as responding to the requests for assistance from area businesses, organizations, and communities.

There has been an increased demand for assistance from both business and communities. Approximately fifty-five percent of our executive director's time was expended in direct support to municipalities and businesses. Over 107 businesses which included sole proprietors, major Lakes Region employers, and would-be entrepreneurs received extended assistance. Recruitment inquiries also have been strong with our office responding to over 230 direct requests from companies researching the feasibility of establishing themselves in the region.

For those who were fortunate enough to weather the recession, 1994 brought some relief, if not, improved performance. There has been significant new commercial and industrial construction. Between November 1993 and November 1994, the labor force increased from 27,060 to 27,860; the number employed increased from 25,250 to 26,630; and unemployment dropped from 6.7% to 4.4%. BCEDC was pleased to have worked with many of these companies and their management to facilitate these new opportunities.

In September, the Board established the Belknap County Revolving Loan Fund and the appointment of a Loan Review committee. We also announced that the Rural Economic and Community Development Service (formerly Farmers Home Administration) had approved us as an Intermediary Relender. In November, the Council was allocated \$500,000 to relend. We had received before year end over two dozen inquiries about the loan program. Fourteen letters of intent have been filed which total in excess of \$1.5 million. Two applications were denied. Two loans totaling \$140,000 were closed in December. The Council has submitted a second application for an additional \$1 million.

BCEDC has provided leadership with a variety of regional projects including the revision of the Overall Economic Development Plan, the proposal for the NH Visitor and Conference Center, and the proposed College Park-on-the-Lakes. We facilitated a delegation of 30+ local representatives from all our communities to a conference on Downtown Revitalization. Our executive director has also assisted such local organizations including the Classic and Wooden Boat Museum Site Committee, Lakes Inherit New Hampshire, Ice Skating Arena Committee, Meredith Historical Society, and Lakes Region Charitable Foundation. Our executive director also serves on the Steering Committee of the New Hampshire Rural Development Council and participates in selected economic development activities on a State level.

BCEDC's ability to respond has been strengthened by the shared expertise and resources of so many in the region and the State. The Board especially wishes to acknowledge the support of the Commissioners. We thank the previous County Delegation for the confidence they demonstrated when they fully funded our budget request.

This has been another successful year for the Council and the Board of Directors are again indebted to the commitment of so many to the vitality of our region.

Respectfully,

CARL R. JOHNSON, Chair

ELIZA LEADBEATER, Executive Director

Report of the Lakes Region Mental Health Center (GENESIS — The Counseling Group)

To the Honorable Commissioners of Belknap County:

I am pleased to submit the following report for the Lakes Region Mental Health Center covering the 1994 calendar year:

County funding allows us to provide counseling services to residents between the ages of 18 and 60 who lack the insurance or resources to pay for the services. Because of the county's support, these individuals receive services that help alleviate their emotional distress.

During the 12 months of 1994, 565 residents of Belknap County received 5,212 hours of service, an increase of 22 percent over the previous year. From the total number served, 131 (23 percent) had no insurance coverage at all. The many other residents served had some insurance coverage that did not cover the entire cost of their services. Loss of employment contributed to a large number of clients with no coverage, and this factor often complicates or contributes to underlying emotional problems.

Individual, couples and family psychotherapy were provided to Belknap County residents, along with medication monitoring and crisis intervention. A managed care approach, emphasizing short-term problem solving treatment, is used. The average number of sessions per uninsured individual is between eight and ten. By focusing treatment objectives to significant problem areas whenever clinically feasible, we are able to keep costs contained.

The first year of operation for our Meredith office has met our expectations in serving residents of northern Belknap County.

On behalf of the residents served by the Lakes Region Mental Health Center, I thank the County Commissioners and members of the Delegation for their vital support during 1994.

Respectfully submitted,
JAMES M. PISCIOTTA, ACSW
Executive Director

